

Comisiynydd Heddlu a Throseddu Dyfed-Powys,  
Blwch Post 99, Llangunnwr, Caerfyrddin, SA31 2PF

Dyfed-Powys Police and Crime Commissioner,  
PO Box 99, Llangunnor, Carmarthen, SA31 2PF

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Rt Hon Priti Patel MP  
Home Secretary  
2 Marsham Street  
London  
SW1P 4DF

15 April 2020

## **Re: Integrated Offender Management**

Dear Home Secretary

I write with regard to the above mentioned report, which is welcomed by myself and Chief Constable Mark Collins.

We recognise, as highlighted in the recommendations, that the responsibility for ensuring effective arrangements for managing offenders sits jointly between a number of organisations. I Chair quarterly meetings of the Dyfed Powys Local Criminal Justice Board (LCJB) and our structure includes a sub group focussed on Offender Management. This incorporates Integrated Offender Management (IOM), MAPPA and my recently commissioned Offender Diversion Scheme for out of court disposal eligible offenders. This brings together the governance of all multi-agency management of offenders and reports to the Board via the Head of Dyfed Powys Local Delivery Unit for Probation. Any issues regarding performance, partnership working or emerging risks are escalated to the Board for discussion.

In my position as Chair of the LCJB I am aware that the IOM arrangements in Dyfed Powys follow the national IOM Cymru guidelines as set out in the IOM Cymru Delivery Manual and Strategic Framework. The Chief Constable has assured me that Dyfed Powys Police are committed to improving the outcomes for victims and offenders and as such are currently undertaking a review of IOM functions across the Dyfed Powys region. This

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review incorporates both volume crime and Wales Integrated Serious and Dangerous Offender Management (WISDOM).

The review covers, but is not limited to, key functions of the IOM arrangements including:

- Governance arrangements
- Cohort composition
- Resourcing
- I.T systems
- Partnership arrangements
- Intelligence management
- Alignment with strategic priorities
- Interventions
- Wider offender management and vulnerability arrangements

To support this undertaking an IOM Review Task and Finish Group has been established and Chief Constable Collins has provided me with a copy of the Terms of Reference, which has served to reassure me regarding the purpose and process of the review.

The review aims to deliver a set of recommendations under each area which will in the first instance be presented to the Offender Management group, before onwards reporting to the LCJB. This will include evidence regarding how the current working model aligns with the IOM delivery manual and WISDOM operational manual, with rationale for any variations and recommendations where appropriate.

The Chief has requested that it be noted that due to the COVID-19 breakout there will now be a delay in the completion of the review but I have been assured that all efforts are being taken to complete the evidence gathering part of the review by June 2020. This includes an IOM review questionnaire which has been published in recent weeks for partner

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agencies to complete. I have been provided with a copy and my office will be providing a response to ensure as comprehensive a picture as possible.

The Chief Constable has also informed me that the Dyfed-Powys Offender Management Information Sharing Protocol has recently been renewed in line with guidance and is due to be ratified by the WASPI panel in April 2020.

Measures are in place at an operational and strategic level whereby victim safety is discussed and revised on a regular basis, in some cases daily. The recent implementation of the Dyfed-Powys vulnerability hub will further enhance the focus on public protection and incorporates critical coordination of safeguarding and offender management functions.

The Chief Constable recognises that although training for both new recruits and CID officers now incorporate an overview of IOM arrangements, there is no formal IOM training package that can be offered to new IOM officers, Probation Offender Managers or partner agencies. This will form part of the recommendations emerging from the review.

I also look forward to the opportunities that the current Strengthening Probation programme provides. I am currently engaged in discussions on an All Wales basis regarding the potential to co-commission a number of support and intervention programmes for offenders.

I trust that the above provides a comprehensive overview of the arrangements in place within the Force to review and address the shortcomings in IOM arrangements. I look forward as Chair of the LCJB to receiving further updates on the review in due course to enable me to fulfil my function of scrutinising the effectiveness of offender management arrangements in Dyfed Powys.

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A copy of this response is available on my [website](#).

Yours sincerely

**Dafydd Llywelyn**  
**Police & Crime Commissioner**

Cc: HMI Wendy Williams

Chief Constable Mark Collins

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